

Annexure 1: LETTER of OFFER

Issue of Commercial Paper (CP) & Non-Convertible Debentures (NCD) of original or initial maturity up to one year

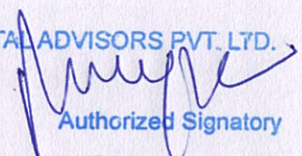
PART I

Issuer Details	
Name and Address of Issuer	Akara Advisors Private Limited, 60, Third Floor, Arjun Nagar, Kotla Mubarakpur, New Delhi – 110003
Business Segment / Activity	Non-Deposit taking NBFC engaged in lending activity
Chief Executive (Managing Director / President / CEO / CFO / Equivalent Official in the hierarchy as per Constitution of the Issuer entity)	Mr. Tushar Aggarwal, Managing Director
Group Affiliation (If Any)	No

PART II

Issue Details		
ISIN	INE08XP14213	
Proposed Date of Issue	29-January-2026	
Amount (Rs.)	INR 10,00,00,000	
Tenor and Date of Maturity	90 Days / 29-April-2026	
Proposed to be Listed / Unlisted	Unlisted	
End Use of CP / NCD proposed (specific details)	Onward Lending	
Market Conventions	FIMMDA Conventions	
Credit Rating Details for the Proposed Issue	Credit Rating – 1	Credit Rating – 2 (obtained if any)
Credit Rating Issuer	ICRA	N.A.
Rating	A3+	
Date of Rating	15 th January 2026	
Validity of Issuance	90 Days	
Validity period for rating	15 th April 2026	
For Amount (Rs.)	INR 200,00,00,000	
Conditions (If Any)	NA	
Long term credit rating obtained by the Issuer	BBB (stable) by ICRA, CARE and IND Ratings	
Unaccepted Credit Rating assigned to the Issuer	NA	
Issuing and Paying Agent Details (Name and Address)	ICICI Bank Limited Suncity Trade Tower, Unit no-05, Sector-21, Old Delhi-GGN Road, Gurgaon-122016, Haryana	

For AKARA CAPITAL ADVISORS PVT. LTD.


Authorized Signatory

Debiture Trustee Details (Name and Address) (In case of NCD)	NA	
Credit Enhancement Details (If any)	NA	
Description of Instrument	Commercial Paper	
Amount	INR 10.0 crores	
In Favor of	NORTHERN ARC MONEY MARKET ALPHA TRUST	
Name and Address of the Guarantor	NA	
Net worth of the Guarantor (Rs. In Lacs)	NA	
Extent of The Guarantee Offered by the Guarantor for the Issue	NA	
Conditions under which the guarantee will be invoked	NA	
Trustee Details (Name and Address)	NA	
Whether guarantor is a group entity If yes,	(Yes / No) NA	
Names of Companies to which Guarantor has issued similar guarantees,		
Name	Extent of Guarantee	Conditions Under Which the guarantee will be invoked
N.A.	N.A.	N.A.

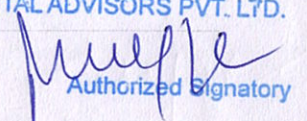
PART III

A. Issuer Financial Details

CP / NCD Borrowing	
Date of Board Resolution	30 th September 2025
1. Limit approved by Board	INR 4000,00,00,000
2. Limit as per CRA	INR 200,00,00,000
3. Limit approved by Regulator concerned (if applicable)	NA

B. Details of CP / NCD and other Debt Instruments outstanding as on date of Letter of Offer CP / NCD / other Debt Instruments (Including Liabilities not redeemed on due date)

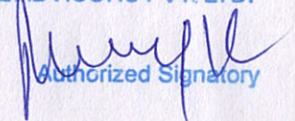
For AKARA CAPITAL ADVISORS PVT. LTD.


Authorized Signatory

ISIN	Issue Date	Amount Issued (Rs. in crore)	Maturity Date	Amount O/S (Rs. in crore)	IP A	Debenture Trustee (in case of NCD)	CRA	Rating	Rated Amount (Rs. in crore)
INE08XP07217	31-May-24	20.00	30-Nov-26	20.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07225	31-May-24	10.00	30-Nov-29	10.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07258	19-Aug-24	50.00	14-Feb-26	50.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07241	08-Oct-24	10.00	19-Feb-26	8.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07266	17-Oct-24	50.00	17-Apr-26	50.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07274	31-Dec-24	25.00	31-Dec-26	15.00	NA	Axis Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07282	14-Feb-25	25.00	14-Aug-28	25.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07282	28-Feb-25	11.00	14-Aug-28	11.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07282	21-Mar-25	19.00	14-Aug-28	19.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07290	28-Mar-25	30.00	29-Mar-26	7.48	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07308	30-Apr-25	25.00	30-Oct-26	25.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07282	9-May-2025	30.00	05-Jan-26	30.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07282	13-Jun-25	40.00	14-Aug-28	40.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4
INE08XP07324	27-Jun-25	20.00	27-Dec-28	20.00	NA	Beacon Trustee	ICRA	BBB(Stable)	1496.4

INE08 XP073 16	11-Jul-25	25.00	11-Jan-27	25.00	NA	Beacon Trustee	ICR A	BBB(Stable)	1496.4
INE08 XP141 22	07-Aug-25	30.00	06-Aug-26	30.00	ICI CI Bank	NA	ICR A	A3+	200
INE08 XP072 82	14-Aug-25	15.00	14-Aug-28	15.00	NA	Beacon Trustee	ICR A	BBB(Stable)	1496.4
INE08 XP073 32	21-Aug-25	25.00	21-Feb-27	16.67	NA	Axis Trustee	ICR A	BBB(Stable)	1496.4
INE08 XP073 24	11-Aug-25	28.50	27-Dec-28	28.50	NA	Beacon Trustee	ICR A	BBB(Stable)	1496.4
INE08 XP073 40	10-Sep-25	20.00	26-Mar-27	20.00	NA	Beacon Trustee	ICR A	BBB(Stable)	1496.4
INE08 XP073 57	16-Sep-25	25.00	16-Sep-27	23.86	NA	Catalyst Trustee	ICR A	BBB(Stable)	1496.4
INE08 XP073 65	16-Sep-25	25.00	16-Sep-27	23.86	NA	Catalyst Trustee	ICR A	BBB(Stable)	1496.4
INE08 XP073 73	22-Sep-25	20.00	28-Sep-26	20.00	NA	Beacon Trustee	ICR A	BBB(Stable)	1496.4
INE08 XP073 81	30-Sep-25	30.00	28-Oct-26	23.08	NA	Beacon Trustee	ICR A	BBB(Stable)	1496.4
INE08 XP141 48	08-Oct-25	25.00	30-Jan-26	25.00	ICI CI Bank	NA	ICR A	A3+	200
INE08 XP141 63	31-Oct-25	30.00	02-Feb-26	30.00	ICI CI Bank	NA	ICR A	A3+	200
INE08 XP141 55	30-Oct-25	10.00	28-Jan-26	10.00	ICI CI Bank	NA	ICR A	A3+	200
INE08 XP074 07	31-Oct-25	5.00	29-Oct-28	5.00	NA	Beacon Trustee	ICR A	BBB(Stable)	1496.4
INE08 XP073 24	07-Oct-25	53.00	27-Dec-28	53.00	NA	Beacon Trustee	ICR A	BBB(Stable)	1496.4

For AKARA CAPITAL ADVISORS PVT. LTD.

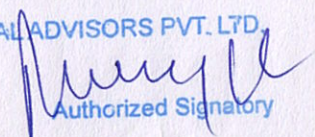

Authorized Signatory

INE08 XP073 99	13-Oct- 25	35.00	13-Jan- 27	35.0 0	N A	Beacon Trustee	ICR A	BBB(Stab le)	1496.4
INE08 XP074 23	21-Nov- 25	40.00	21-May- 27	40.0 0	N A	Beacon Trustee	ICR A	BBB(Stab le)	1496.4
INE08 XP074 15	17-Nov- 25	30.00	17-Nov- 28	30.0 0	N A	Beacon Trustee	ICR A	BBB(Stab le)	1496.4
INE08 XP073 24	28-Nov- 25	50.00	27-Dec- 28	50.0 0	N A	Beacon Trustee	ICR A	BBB(Stab le)	1496.4
INE08 XP073 24	04-Dec- 25	25.00	27-Dec- 28	25.0 0	N A	Beacon Trustee	ICR A	BBB(Stab le)	1496.4
INE08 XP074 31	11-Dec- 25	30.00	11-Jun- 27	30.0 0	N A	Beacon Trustee	ICR A	BBB(Stab le)	1496.4
INE08 XP074 49	17-Dec- 25	61.00	17-Jan- 27	61.0 0	N A	Beacon Trustee	ICR A	BBB(Stab le)	1496.4
INE08 XP074 07	22-Dec- 25	5.00	29-Oct- 28	5.00	N A	Beacon Trustee	ICR A	BBB(Stab le)	1496.4
INE08 XP141 97	18-Dec- 25	16.00	16-Feb- 26	16.0 0	ICI CI Ba nk	NA	ICR A	A3+	200
INE08 XP141 89	16-Dec- 25	30.00	17-Mar- 26	30.0 0	ICI CI Ba nk	NA	ICR A	A3+	200
INE08 XP142 05	08-Jan- 26	37.00	06-May- 26	37.0 0	ICI CI Ba nk	NA	ICR A	A3+	200

C. Fund-based facilities from banks/Financial institutions, if any

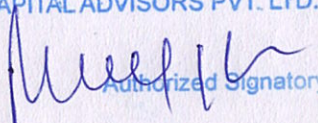
Bank / FI Name	Type of Facility	O/S as on 31-12-2025 - In Crore	Asset Classification
Morus Technologies Pte Ltd-1	ECB	79.77	Standard
Morus Technologies Pte Ltd-2	ECB	79.47	Standard
Morus Technologies Pte Ltd-3	ECB	82.69	Standard

For AKARA CAPITAL ADVISORS PVT. LTD.


Authorized Signatory

Morus Technologies Pte Ltd-4	ECB	41.60	Standard
Morus Technologies Pte Ltd-5	ECB	24.93	Standard
MAS Financial Services Ltd-TL20	Term Loan	0.42	Standard
Morus Technologies Pte Ltd-6	ECB	24.91	Standard
MAS Financial Services Ltd-TL-21	Term Loan	0.63	Standard
Morus Technologies Pte Ltd-7	ECB	41.64	Standard
MAS Financial Services Ltd-TL-22	Term Loan	1.67	Standard
MAS Financial Services Ltd-TL-23	Term Loan	1.56	Standard
Bonds India - Series A	NCD- Listed	20.00	Standard
Bonds India - Series B	NCD- Listed	10.00	Standard
MAS Financial Services Ltd-TL-24	Term Loan	3.33	Standard
MAS Financial Services Ltd-TL-25	Term Loan	2.50	Standard
Morus Technologies Pte Ltd-8	ECB	41.69	Standard
ICICI Bank Ltd-TL2	Bank Term Loan	1.80	Standard
Yubi-NCD50Cr-5	NCD- Listed	50.00	Standard
Indian Overseas Bank Loan TL-1	Bank Term Loan	5.63	Standard
Morus Technologies Pte Ltd-9	ECB	26.00	Standard
Morus Technologies Pte Ltd-10	ECB	41.78	Standard
MAS Financial Services_PTC	PTC- Unlisted	0.98	Standard
MAS Financial Service Ltd-TL26	Term Loan	3.13	Standard
MAS Financial Service Ltd-TL27	Term Loan	3.13	Standard
Grip Invest - IV	NCD- Listed	8.00	Standard
Yubi-NCD50Cr-6	NCD- Listed	50.00	Standard
Morus Technologies Pte Ltd-11	ECB	44.44	Standard
MAS Financial Service Ltd-TL28	Term Loan	4.06	Standard
Suryoday Bank TL-2	Bank Term Loan	0.89	Standard
Trifecta Ventures Debt Fund-III	NCD- Listed	15.00	Standard
MAS Financial Services_PTC-TL-2	PTC- Unlisted	3.58	Standard
ICICI Bank Ltd-TL3	Bank Term Loan	2.12	Standard
Bonds India - Series C	NCD- Listed	25.00	Standard

For AKARA CAPITAL ADVISORS PVT. LTD.


Authorized Signatory

Bonds India - Series D	NCD-Listed	11.00	Standard
Ambit Finvest Pvt Ltd-TL6	Term Loan	4.55	Standard
INDIAN SCHOOL FINANCE COMPANY PRIVATE LIMITED TL-1	Term Loan	2.64	Standard
Moneywise Financial Services Pvt Ltd-TL-5 T1	Term Loan	1.25	Standard
NMD PARTNERS LLP TL-1	ICD	2.22	Standard
Grip_LOANX SILVERBELL_(PTC)	PTC-Listed	3.55	Standard
Bonds India - Series E	NCD-Listed	19.00	Standard
Northern Arc Capital Ltd	NCD-Listed	7.48	Standard
Yubi-NCD49Cr-7	NCD-Listed	25.00	Standard
Indian Overseas Bank Loan TL-2	Bank Term Loan	24.79	Standard
MAS Financial Service Ltd-TL29	Term Loan	7.08	Standard
Suryoday Bank TL-3	Bank Term Loan	6.21	Standard
Sunrise_Listed NCD - Series A	NCD-Listed	30.00	Standard
MAS Financial Services_PTC_SKYLANE 2025	PTC-Unlisted	3.87	Standard
Hinduja Leyland Finance Ltd-TL4	Term Loan	5.18	Standard
Bonds India - Series F	NCD-Listed	40.00	Standard
Sunrise_Listed NCD - Series B	NCD-Listed	20.00	Standard
Ambit Finserve Pvt Ltd_PTC_DONNIER 2025	PTC-Listed	13.73	Standard
MAS Financial Services_PTC_CIRRUS 2025	PTC-Unlisted	4.04	Standard
MAS Financial Service Ltd-TL30	Term Loan	5.94	Standard
MAS Financial Service Ltd-TL31	Term Loan	5.94	Standard
Moneywise Financial Services Pvt Ltd-TL-5 T2	Term Loan	2.92	Standard
Yubi-NCD25Cr-8	NCD-Listed	25.00	Standard
Morus Technologies Pte Ltd-12	ECB	4.26	Standard
MAS Financial Services_PTC_SUKHOI 2025	PTC-Unlisted	5.09	Standard
Ambit Finvest Pvt Ltd-TL7	Term Loan	11.44	Standard
KALEIDOFIN CAPITAL PRIVATE LIMITED TL-1	Term Loan	3.33	Standard
KALEIDOFIN CAPITAL PRIVATE LIMITED TL-2	Term Loan	3.33	Standard
Commercial Paper-AJANTA PHARMA II	CP	30.00	Standard
Bonds India - Series G	NCD-Listed	15.00	Standard

For AKARA CAPITAL ADVISORS PVT. LTD.


Authorized Signatory

Stride Ventures Debt Fund	NCD-Listed	16.67	Standard
Sunrise_Listed NCD - Series C	NCD-Listed	28.50	Standard
Morus Technologies Pte Ltd-13	ECB	26.22	Standard
Morus Technologies Pte Ltd-14	ECB	4.48	Standard
Northern Arc Capital Ltd (Nor Fins)	NCD-Listed	20.00	Standard
Modulus Alternativres Series A	NCD-Listed	23.86	Standard
Modulus Alternativres Series B	NCD-Listed	23.86	Standard
Northern Arc Capital Ltd (North Impact)	NCD-Listed	20.00	Standard
Qatar National Bank (Q.P.S.C) TL-1	WCDL	23.74	Standard
Qatar National Bank (Q.P.S.C) TL-2	WCDL	23.74	Standard
Northern Arc Capital Ltd (Nor Arc Cap)	NCD-Listed	23.08	Standard
MAS Financial Services_PTC_Klingon-2025	PTC-Unlisted	17.93	Standard
Grow Money Capital Pvt Ltd-TL7-T1	Term Loan	3.93	Standard
Grow Money Capital Pvt Ltd-TL7-T2	Term Loan	3.93	Standard
KALEIDOFIN CAPITAL PRIVATE LIMITED TL-3	Term Loan	4.17	Standard
MAS Financial Service Ltd-TL32	Term Loan	13.75	Standard
Suryoday Bank TL-4	Term Loan	8.92	Standard
NMD PARTNERS LLP TL-2	ICD	4.67	Standard
Positive Mantra LLP TL-1	ICD	1.40	Standard
Commercial Paper-AJANTA PHARMA III	CP	25.00	Standard
Commercial Paper- Lighthouse Canton	CP	30.00	Standard
Commercial Paper- Northern ARC Money Market Alpha Trust	CP	10.00	Standard
SMEST Capital Pvt Ltd_Listed NCD	NCD-Listed	5.00	Standard
Sunrise_Listed NCD - Series D	NCD-Listed	53.00	Standard
Yubi-NCD35Cr-9	NCD-Listed	35.00	Standard
MAS Financial Services_PTC_FULCRUM-2025	PTC-Unlisted	12.85	Standard
Yubi 40Cr Nov'25 NCD 10	NCD-Listed	40.00	Standard
Moneywise Financial_NCD	NCD-Listed	30.00	Standard
Ambit PTC_Rafale	PTC-Listed	29.52	Standard

Mas Financial_Falcon_PTC	PTC- Unlisted	10.92	Standard
Sunrise Series_E	NCD- Listed	50.00	Standard
Sunrise_F Series	NCD- Listed	25.00	Standard
YUBI_NCD11_7431_Dec'25	NCD- Listed	30.00	Standard
Northern Arc. Term Loan_Dec'25	Term Loan	10.00	Standard
Northern Arc NCD_INE08XP07449_Dec'25	NCD- Listed	61.00	Standard
Smest_NCD_INE08XP7407_Dec'25	NCD- Listed	5.00	Standard
Commercial Paper-Stride	CP	16.00	Standard
Commercial Paper-Lighthouse_Finova	CP	30.00	Standard
Morus Technologies Pte Ltd-15	ECB	13.92	Standard
Grip_Ironwell_2025	PTC-Listed	22.31	Standard

D. Shareholding Details of Promoters / Details of share Pledged

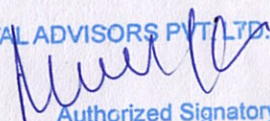
Sr. No	Name of the Shareholders	Total No. of Equity Shares	No. of shares in demat form	Total Shareholding as % of total number of equity shares.
1	Morus Technologies Pte Ltd	31,85,35,047	3,18,53,50,470	99.99%
2	Shruti Aggarwal (on Behalf of Morus Technologies Pte Ltd)	100	100	0.01%

E. Financial Summary

(Including Net worth / Equity / Investment in subsidiaries / Affiliates)

Particulars	Current Year	Year 1	Year 2	Year 3
Equity	315.99	315.99	270.56	211.19
Net worth	692.59	592.77	411.40	278.78
Investment in Subsidiaries/Affiliates	0	0	0	0
Total Debt Outstanding -Short Term (< 1 Year)	486.53	480.92	348.74	172.92
-Other Debt	549.13	394.30	638.45	165.29
Gross Income	709.70	806.92	216.92	49.43

For AKARA CAPITAL ADVISORS PVT. LTD.


Authorized Signatory

Operating Profit (PBITD)	268.71	232.32	118.28	28.84
Gross Profit (PBTGD)	117.34	82.47	42.05	5.46
Net Profit (Post Tax)	84.84	68.70	25.87	4.32
Audit Qualifications (If Any)	NA	NA	NA	NA

Note: If the Issuer has not been in existence for three years, the information of the Issuer for the period such information is available shall be disclosed.

F. Details of Statutory auditor and changes thereof in the last three financial years

Name of the Auditor	Address	Date of Appointment	Date of Cessation, if applicable	Date of resignation, if applicable
Serva Associates	1011-1014, 10th Floor, R G Trade Tower Netaji Subhash Place, Pitampura, Delhi - 110034	28/08/2023	-	-
Suri & Sudhir	L-4, Connaught Circus, New Delhi -01	11/02/2016	05 Aug 2023	05.08.2023

G. Details of default-in repayment of CP, NCD or any other debt instrument and other financial indebtedness including corporate guarantee issued in the past five financial years including in the current financial year – None

H. Details of any other material event / development having implications for the financials / credit quality resulting in material liability, corporate restructuring event or such other matters affecting the issue or investor's decision - None

I. Material Litigation if any: None

(All ongoing and outstanding material litigation irrespective of age to be reported)

J. Regulatory Strictures, if any: None

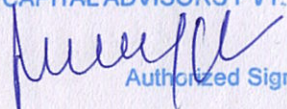
(Regulatory strictures issued during the past five Financial Years to be reported. Also, any regulatory structure which continue to be applicable is to be disclosed)

K. An Issuer which is either an NBFC or an HFC shall disclose the residual maturity profile of its assets and liabilities in the following format:

ALM STATEMENT AS ON December 31, 2025 (Amt. in INR crore)

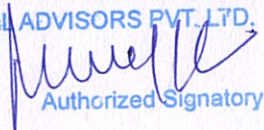
Category	Up to 30 / 31 days	>1 months - 2 months	>2 months - 3 months	>3 months - 6 months	>6 months - 1 year	>1 years - 3 years	>3 years - 5 years	> 5 years	Total

For AKARA CAPITAL ADVISORS PVT. LTD.


Authorized Signatory

Deposit	-	-	-	-	-	-	-	-	-
Advances	323.53	137.56	138.70	393.41	693.32	982.83	70.56	3.04	2742.95
Investments	-	-	-	-	-	-	-	-	-
Borrowings	124.98	189.88	171.04	260.73	233.32	539.72	13.63	0.00	1533.30
FCA*	-	-	-	-	-	-	-	-	-
FCL*	0.00	0.00	0.00	0.00	0.00	411.03	216.56	0.00	627.58

For AKARA CAPITAL ADVISORS PVT. LTD.


Authorized Signatory

Authorized Signatory of the Issuer

Pankaj Kumar

CFO

Date: 28th January 2026

Document Ref No: AKAR/2025-26/COMPLIANCE/607E

Original / authenticated copy of any document related to above information will be made available to the investors on request.